Figure 2. Decision-Making Worksheet for Paul and Lori Gates

Problem Definition:

Want to retire from farming soon. Currently in farm partnership with daughter and son-in-law. Need to decide what to do with farm assets and how to provide retirement income for self and spouse.

Purpose of Decision:

Determine the best use of our financial resources for retirement.

"Must Have" Criteria		Does the Alternative Meet Criteria?*			
		Α	В	С	D
Achieve					
Income of \$4,000 per month.		Yes	Yes	Yes	Yes
Maintain savings safety net of \$20,000.		Yes	Yes	Yes	Yes
Preserve					
Good relations with children.		Yes	No	Yes	Yes
Avoid					
Major changes in lifestyle.		Yes	No	Yes	Yes
"Would Like" Criteria	Criterion Rating	Rating of Alternatives			
Achieve	J				
More time for community service.	4	7		8	10
More time for travel.	10	7		8	10
\$6,000 per year for travel expenses.	6	4		7	10
Less daily management responsibilities.	8	6		8	10
Preserve					
Retain control of some land to be passed					
on to children.	10	10		10	10
Some voice in farm decision-making.	7	10		8	2
Avoid					
High income tax burden in any one year.	7	7		5	10
High estate tax burden.	10	0		5	10

^{*}A: Lease farm assets to family; B: Lease farm assets to highest bidder; C: Sell assets to family and invest proceeds; D: Establish revocable "living" trust.